

**TOWN OF ROCKY MOUNT,  
VIRGINIA**

**FY 2011 PROPOSED BUDGET**

**TOWN COUNCIL**

Steven C. Angle, Mayor  
Posey W. Dillon, Vice-Mayor  
Jerry W. Greer, Sr.  
John H. Lester  
Roger M. Seale  
Robert W. Strickler  
Gregory B. Walker

**STAFF**

C. James Ervin, Town Manager  
Matthew C. Hankins, Assistant Town Manager  
Linda P. Woody, Finance Director

# **GENERAL FUND**

**GENERAL FUND REVENUES**

|   | FY 05<br>Actual | FY 06<br>Actual | FY 07<br>Actual | FY 08<br>Actual | FY 09 Actual   | FY 10<br>Budget | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|---|-----------------|-----------------|-----------------|-----------------|----------------|-----------------|--------------------|-------------------|-------------------------|
| <b>1100 General Property Taxes</b>          |                 |                 |                 |                 |                |                 |                    |                   |                         |
| 0101 Real Property Taxes - Current          | 349,355         | 450,953         | 469,264         | 486,756         | 525,199        | 526,719         | 535,211            | 538,983           | 12,264                  |
| 0102 Real Property Taxes - Delinquent       | 5,335           | 2,643           | 7,376           | 8,168           | 2,205          | 4,000           | 4,775              | 3,000             | (1,000)                 |
| 0201 Public Service Real Property Taxes     | 25,652          | 27,605          | 24,266          | 22,290          | 26,141         | 26,002          | 26,562             | 26,562            | 560                     |
| 0203 Public Service Personal Property Taxes | 0               | 0               | 0               | 0               | 122            | 0               | 0                  | 0                 | 0                       |
| 0301 Personal Property Taxes - Current      | 162,590         | 120,419         | 131,379         | 139,164         | 141,878        | 119,894         | 122,034            | 101,182           | (18,712)                |
| 0302 Personal Property Taxes - Delinquent   | 9,969           | 684             | 1,360           | 1,134           | 1,039          | 650             | 650                | 500               | (150)                   |
| 0401 Machinery & Tool Taxes                 | 59,375          | 77,396          | 79,523          | 93,544          | 103,044        | 90,742          | 108,399            | 92,258            | 1,516                   |
| 0601 Penalties on Taxes                     | 3,117           | 3,651           | 3,945           | 8,415           | 271            | 3,000           | 622                | 1,000             | (2,000)                 |
| 0602 Interest on Taxes                      | 3,953           | 1,267           | 1,080           | 192             | 715            | 1,000           | 895                | 500               | (500)                   |
| <b>Total General Property Taxes</b>         | <b>619,345</b>  | <b>684,619</b>  | <b>718,193</b>  | <b>759,662</b>  | <b>800,614</b> | <b>772,007</b>  | <b>799,148</b>     | <b>763,985</b>    | <b>(8,022)</b>          |

**1200 Other Local Taxes**

|                                      |                  |                  |                  |                  |                  |                  |                  |                  |                |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| 0101 Local Sales and Use Tax         | 159,916          | 176,670          | 183,684          | 179,058          | 161,848          | 134,000          | 156,000          | 141,960          | 7,960          |
| 0102 Meals Tax                       | 764,505          | 799,551          | 848,680          | 1,088,708        | 1,067,276        | 980,000          | 1,032,000        | 1,017,600        | 37,600         |
| 0201 Consumer Utility Tax            | 374,853          | 396,147          | 368,120          | 336,159          | 334,567          | 324,000          | 302,400          | 294,000          | (30,000)       |
| 0205 Mobile Telephone Tax            | 109,702          | 99,056           | 47,448           | 1,775            | 0                | 0                | 0                | 0                | 0              |
| 0208 Communications Tax              | 0                | 0                | 80,152           | 221,926          | 208,528          | 215,208          | 189,784          | 170,806          | (44,402)       |
| 0401 Franchise License Tax           | 41,831           | 30,630           | 23,402           | 0                | 0                | 0                | 0                | 0                | 0              |
| 0501 Motor Vehicle Licenses          | 95,350           | 95,588           | 93,565           | 97,959           | 94,061           | 95,700           | 94,900           | 93,345           | (2,355)        |
| 0601 Bank Franchise Tax              | 203,750          | 256,295          | 190,129          | 227,005          | 219,726          | 172,312          | 205,206          | 185,115          | 12,803         |
| 0603 Delinquent Meals Tax - Penalty  | 877              | 1,392            | 1,382            | 3,279            | 6,692            | 500              | 500              | 500              | 0              |
| 0604 Delinquent Meals Tax - Interest | 116              | 115              | 200              | 545              | 1,798            | 0                | 0                | 0                | 0              |
| 0701 Transient Occupancy Tax         | 48,000           | 69,643           | 95,338           | 103,205          | 83,114           | 84,700           | 82,559           | 84,700           | 0              |
| 0702 Cigarette Tax                   | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 125,000          | 125,000        |
| <b>Total Other Local Taxes</b>       | <b>1,798,901</b> | <b>1,925,088</b> | <b>1,932,098</b> | <b>2,259,618</b> | <b>2,177,610</b> | <b>2,006,420</b> | <b>2,063,349</b> | <b>2,113,026</b> | <b>106,606</b> |

**1250 Business & Occupational Licenses**

|   |                |                |                |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 0302 BPOL-Retail                                  | 256,871        | 274,147        | 274,422        | 285,496        | 288,220        | 211,125        | 250,752        | 197,660        | (13,465)       |
| 0303 BPOL-Professional                            | 108,386        | 124,358        | 135,350        | 124,650        | 141,001        | 106,576        | 133,951        | 125,914        | 19,338         |
| 0304 BPOL-Contracting                             | 48,410         | 17,969         | 27,235         | 18,071         | 19,332         | 18,000         | 12,000         | 13,500         | (4,500)        |
| 0305 BPOL-Repairs/Personal Services               | 96,219         | 107,266        | 118,383        | 117,037        | 120,860        | 88,536         | 104,160        | 84,661         | (3,875)        |
| 0306 BPOL-Alcoholic Beverages                     | 850            | 650            | 600            | 550            | 775            | 550            | 600            | 550            | 0              |
| 0307 BPOL-Penalties & Interest                    | 5,686          | 841            | 2,630          | 1,528          | 3,637          | 500            | 2,515          | 500            | 0              |
| 0308 BPOL-Amusement Tax                           | 1,207          | 241            | 241            | 207            | 244            | 200            | 210            | 200            | 0              |
| 0309 BPOL-Utilities                               | 6,035          | 5,712          | 5,548          | 6,489          | 6,489          | 5,415          | 6,741          | 6,039          | 624            |
| 0310 BPOL-Miscellaneous                           | 4,271          | 4,226          | 5,769          | 4,210          | 2,216          | 3,200          | 1,800          | 1,700          | (1,500)        |
| <b>Total Business &amp; Occupational Licenses</b> | <b>527,936</b> | <b>635,410</b> | <b>570,178</b> | <b>558,239</b> | <b>582,774</b> | <b>434,102</b> | <b>512,729</b> | <b>430,724</b> | <b>(3,378)</b> |

**GENERAL FUND REVENUES**

|  | FY 05<br>Actual | FY 06<br>Actual | FY 07<br>Actual | FY 08<br>Actual | FY 09<br>Actual | FY 10<br>Budget | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|-------------------|-------------------------|
| <b>1300 Permits, Licenses &amp; Fees</b>     |                 |                 |                 |                 |                 |                 |                    |                   |                         |
| 0327 Solicitors Permits                      | 80              | 20              | 0               | 20              | 40              | 0               | 0                  | 0                 | 0                       |
| 0501 Farmers Market Fees                     | 1,835           | 1,930           | 2,785           | 2,505           | 1,826           | 1,500           | 1,900              | 1,700             | 200                     |
| 0502 Welcome Center Fees                     | 9,825           | 6,399           | 1,293           | 0               | 3,722           | 4,000           | 2,766              | 2,500             | (1,500)                 |
| 0503 Depot Management Fees                   | 0               | 0               | 1,481           | 3,769           | 1,931           | 0               | 0                  | 0                 | 0                       |
| 1000 Planning & Zoning Fees                  | 16,996          | 10,824          | 15,888          | 7,884           | 14,371          | 8,500           | 6,576              | 7,500             | (1,000)                 |
| <b>Total Permits, Licenses &amp; Fees</b>    | <b>28,736</b>   | <b>19,173</b>   | <b>21,447</b>   | <b>14,178</b>   | <b>21,890</b>   | <b>14,000</b>   | <b>11,242</b>      | <b>11,700</b>     | <b>(2,300)</b>          |
| <b>1400 Fines &amp; Forfeitures</b>          |                 |                 |                 |                 |                 |                 |                    |                   |                         |
| 0101 Court Fines                             | 33,804          | 26,035          | 23,942          | 67,193          | 46,194          | 30,000          | 21,732             | 19,200            | (10,800)                |
| 0102 Parking Fines                           | 2,050           | 585             | 585             | 1,230           | 482             | 450             | 675                | 450               | 0                       |
| <b>Total Fines &amp; Forfeitures</b>         | <b>35,853</b>   | <b>26,620</b>   | <b>24,527</b>   | <b>68,423</b>   | <b>46,676</b>   | <b>30,450</b>   | <b>22,407</b>      | <b>19,650</b>     | <b>(10,800)</b>         |
| <b>1500 Proceeds From the Use of Assets</b>  |                 |                 |                 |                 |                 |                 |                    |                   |                         |
| 0101 Interest on Money/Investments           | 280,699         | 275,920         | 326,743         | 453,033         | 364,094         | 246,744         | 220,600            | 192,609           | (54,135)                |
| 0105 Return Check Fee                        | 920             | 1,000           | 740             | 900             | 780             | 720             | 640                | 640               | (80)                    |
| 0201 Rental/Sale of General Property         | 420             | 420             | 420             | 420             | 420             | 420             | 420                | 420               | 0                       |
| 0206 Sale of Materials & Supplies            | 0               | 0               | 20,523          | 0               | 0               | 0               | 0                  | 0                 | 0                       |
| 0207 Sale of Property                        | 164,846         | 400             | 99,565          | 0               | 7,735           | 6,000           | 3,853              | 2,000             | (4,000)                 |
| <b>Total Proceeds From the Use of Assets</b> | <b>446,884</b>  | <b>277,740</b>  | <b>447,991</b>  | <b>454,353</b>  | <b>373,028</b>  | <b>253,884</b>  | <b>225,513</b>     | <b>195,669</b>    | <b>(58,215)</b>         |
| <b>1600 Charges for Service</b>              |                 |                 |                 |                 |                 |                 |                    |                   |                         |
| 0101 Grave Preparation                       | 4,500           | 2,500           | 2,250           | 1,250           | 2,000           | 1,000           | 1,000              | 1,000             | 0                       |
| 0400 Security Services                       | 1,200           | 1,875           | 210             | 1,740           | 1,920           | 1,500           | 2,760              | 1,900             | 400                     |
| 0704 Police Reports                          | 1,328           | 1,567           | 1,719           | 1,577           | 1,330           | 1,200           | 1,210              | 1,250             | 50                      |
| 0802 Waste Collection Charges                | 70,232          | 66,382          | 86,924          | 72,898          | 85,766          | 88,900          | 87,600             | 87,840            | (1,060)                 |
| 0804 Truck Rental Program                    | 160             | 410             | 480             | 260             | 530             | 300             | 430                | 300               | 0                       |
| 4102 Curb and Gutter                         | 420             | 2,708           | 8,157           | 2,250           | 0               | 0               | 0                  | 0                 | 0                       |
| 9901 Administrative Charge - Service         | 100             | 225             | 292             | 0               | 280             | 0               | 0                  | 0                 | 0                       |
| 9907 Miscellaneous Services                  | 1,579           | 844             | 1,691           | 1,417           | 237             | 100             | 165                | 100               | 0                       |
| <b>Total Charges for Service</b>             | <b>79,519</b>   | <b>76,511</b>   | <b>101,723</b>  | <b>81,392</b>   | <b>92,062</b>   | <b>93,000</b>   | <b>93,165</b>      | <b>92,390</b>     | <b>(610)</b>            |

**GENERAL FUND REVENUES**

|   | FY 05<br>Actual | FY 06<br>Actual | FY 07<br>Actual | FY 08<br>Actual | FY 09 Actual     | FY 10<br>Budget | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|---|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|--------------------|-------------------|-------------------------|
| <b>1800</b>                             |                 |                 |                 |                 |                  |                 |                    |                   |                         |
| <i>Miscellaneous Revenues</i>           |                 |                 |                 |                 |                  |                 |                    |                   |                         |
| 3036 Transfer from Utility Fund         | 0               | 0               | 0               | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| 3038 Transfer from Cap Projects Fund    | 0               | 0               | 0               | 0               | 5,922            | 0               | 0                  | 0                 | 0                       |
| 3304 Drug Asset Forfeiture              | 0               | 0               | 205             | 142             | 5,736            | 0               | 0                  | 0                 | 0                       |
| 3305 Seized Funds                       | 0               | 0               | 10,110          | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| 9903 Donations                          | 0               | 0               | 0               | 0               | 1,002            | 0               | 0                  | 0                 | 0                       |
| 9904 Merchandise Sales                  | 0               | 0               | 378             | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| 9906 Misc. Penalties & Interest         | 0               | (47,106)        | 0               | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| 9907 Misc. Other Revenue                | 35,773          | 2,158           | 629             | 3,981           | 5,123            | 492             | 1,542              | 500               | 8                       |
| 4102 Curb & Gutter                      | 0               | 0               | 0               | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| 4105 Recoveries                         | 127             | 989             | 566             | 1,546           | 5,385            | 0               | 502                | 0                 | 0                       |
| 5000 Unrealized Gain on Investments     | 0               | 0               | 148,126         | 71,423          | (391,822)        | 0               | 0                  | 0                 | 0                       |
| 9909 Workers Comp Reimbursement         | 0               | 0               | 0               | 0               | 4,399            | 0               | 3,808              | 0                 | 0                       |
| 9911 Donations - Police Special Account | 0               | 0               | 1,250           | 1,000           | 2,000            | 0               | 0                  | 0                 | 0                       |
| 9921 Donations - Parks                  | 0               | 0               | 0               | 7,330           | 2,320            | 0               | 0                  | 0                 | 0                       |
| Grant Proceeds                          | 0               | 0               | 0               | 0               | 0                | 0               | 0                  | 0                 | 0                       |
| <b>Total Miscellaneous Revenues</b>     | <b>35,900</b>   | <b>(43,949)</b> | <b>161,264</b>  | <b>85,423</b>   | <b>(359,935)</b> | <b>492</b>      | <b>5,852</b>       | <b>500</b>        | <b>8</b>                |

|                                  | FY 05<br>Actual | FY 06<br>Actual | FY 07<br>Actual | FY 08<br>Actual | FY 09 Actual  | FY 10<br>Budget | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|--------------------|-------------------|-------------------------|
| <b>2200</b>                      |                 |                 |                 |                 |               |                 |                    |                   |                         |
| <i>Non-Categorical Aid</i>       |                 |                 |                 |                 |               |                 |                    |                   |                         |
| 0101 ABC Profits                 | 2,384           | 2,384           | 2,384           | 2,384           | 0             | 0               | 0                  | 0                 | 0                       |
| 0102 Wine Tax                    | 2,499           | 2,499           | 2,499           | 2,499           | 0             | 0               | 0                  | 0                 | 0                       |
| 0103 Rolling Stock Tax           | 2,611           | 2,614           | 2,536           | 2,675           | 2,946         | 2,167           | 3,222              | 2,899             | 732                     |
| 0104 Litter Grant                | 1,660           | 2,492           | 2,256           | 2,772           | 2,699         | 2,429           | 2,169              | 1,952             | (477)                   |
| 0107 Rental Tax                  | 0               | 0               | 21              | 13              | 0             | 0               | 813                | 0                 | 0                       |
| 0108 Other Non-Categorical Aid   | 5,347           | 5,000           | 24,432          | 10,825          | 15,090        | 5,000           | 14,248             | 5,000             | 0                       |
| 0110 Fire Program Funds          | 14,074          | 9,212           | 10,862          | 10,718          | 11,065        | 10,000          | 11,218             | 11,000            | 1,000                   |
| 0315 PPTRA from the State        |                 | 51,836          | 53,861          | 53,861          | 53,861        | 53,861          | 53,861             | 53,861            | 0                       |
| <b>Total Non-Categorical Aid</b> | <b>28,575</b>   | <b>76,036</b>   | <b>98,850</b>   | <b>85,747</b>   | <b>85,661</b> | <b>73,457</b>   | <b>85,531</b>      | <b>74,712</b>     | <b>1,255</b>            |

**GENERAL FUND REVENUES**

| <b>2400</b> | <b>Categorical Aid</b>                   | <b>FY 05 Actual</b> | <b>FY 06 Actual</b> | <b>FY 07 Actual</b> | <b>FY 08 Actual</b> | <b>FY 09 Actual</b> | <b>FY 10 Budget</b> | <b>FY 10 Estimated</b> | <b>FY 11 Proposed</b> | <b>Increase/ (Decrease)</b> |
|-------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|-----------------------|-----------------------------|
| 0105        | Drug Enforcement Grant                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0106        | Juvenile Justice Grant / School Resource | 0                   | 0                   | 0                   | 0                   | 60,510              | 60,512              | 60,512                 | 60,512                | 0                           |
| 0107        | DMV/402 Grant                            | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0108        | Local Law Enforcement Block Grant        | 7,693               | 0                   | 0                   | 3,383               | 1,720               | 0                   | 2,051                  | 0                     | 0                           |
| 0109        | DMV Mini-Grants                          | 3,000               | 4,550               | 5,000               | 0                   | 9,647               | 28,515              | 23,515                 | 5,000                 | (23,515)                    |
| 0406        | State Street Maintenance                 | 924,834             | 956,059             | 993,529             | 1,025,546           | 1,063,633           | 1,063,633           | 1,068,947              | 1,068,947             | 5,314                       |
| 0408        | Public Safety Contribution               | 26,000              | 28,993              | 30,000              | 30,000              | 30,150              | 30,000              | 30,000                 | 30,000                | 0                           |
| 0410        | Law Enforcement Aid - 599 Funds          | 105,844             | 114,052             | 128,364             | 128,950             | 126,844             | 124,103             | 113,742                | 112,397               | (11,706)                    |
| 0413        | Regional Competitive Aid                 | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0414        | County Community Funds                   | 0                   | 0                   | 0                   | 0                   | 0                   | 15,000              | 0                      | 0                     | (15,000)                    |
| 0414        | FEMA Grants                              | 65,340              | 0                   | 14,749              | 63,888              | 166,250             | 0                   | 0                      | 0                     | 0                           |
| 0415        | Police Grants                            | 14,903              | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0417        | Virginia Commission of the Arts Grant    | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0418        | School Resource Officer                  | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                      | 0                     | 0                           |
| 0420        | County Categorical Aid                   | 0                   | 0                   | 0                   | 0                   | 1,837               | 0                   | 15,000                 | 15,000                | 15,000                      |
|             | <b>Total Categorical Aid</b>             | <b>1,147,614</b>    | <b>1,103,653</b>    | <b>1,171,642</b>    | <b>1,251,767</b>    | <b>1,460,591</b>    | <b>1,321,763</b>    | <b>1,313,767</b>       | <b>1,291,856</b>      | <b>(29,907)</b>             |

| <b>4100</b> | <b>Use of Fund Balance</b>              | <b>FY 05 Actual</b> | <b>FY 06 Actual</b> | <b>FY 07 Actual</b> | <b>FY 08 Actual</b> | <b>FY 09 Actual</b> | <b>FY 10 Budget</b> | <b>FY 10 Estimated</b> | <b>FY 11 Proposed</b> | <b>Increase/ (Decrease)</b> |
|-------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|-----------------------|-----------------------------|
| 9999        | Cash Carry Forward                      | 0                   | 0                   | 0                   | 0                   | 0                   | 17,700              | 0                      | 0                     | (17,700)                    |
| 9999        | Appropriated Fund Balance-bond proceeds | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 451,068                | 1,583,467             | 1,583,467                   |
| 9999        | Appropriated Fund Balance-borrow Uptown | 0                   | 0                   | 0                   | 0                   | 0                   | 127,450             | 0                      | 0                     | (127,450)                   |
| 9999        | Appropriated Fund Balance               | (326,008)           | (105,344)           | 0                   | 0                   | 0                   | 98,954              | 0                      | 13,954                | (85,000)                    |
|             | <b>Total Use of Fund Balance</b>        | <b>(326,008)</b>    | <b>(105,344)</b>    | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>244,104</b>      | <b>451,068</b>         | <b>1,597,421</b>      | <b>1,353,317</b>            |
|             | <b>TOTAL GENERAL FUND REVENUES</b>      | <b>4,423,256</b>    | <b>4,575,558</b>    | <b>5,247,914</b>    | <b>5,618,803</b>    | <b>5,280,971</b>    | <b>5,243,679</b>    | <b>5,583,771</b>       | <b>6,591,633</b>      | <b>1,347,954</b>            |

w/o balloon pmt  
25.71%  
-4.39%

**GENERAL FUND EXPENDITURES**

| Account | Description                            | FY 05<br>Actual  | FY 06<br>Actual  | FY 07<br>Actual  | FY 08<br>Actual  | FY 09<br>Actual  | FY 10<br>Budget  | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|---------|--|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|-------------------|-------------------------|
|         | General Government Administration      |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 1101    | Mayor & Council                        | 88,992           | 77,759           | 95,025           | 95,413           | 104,611          | 94,276           | 89,768             | 89,219            | (5,057)                 |
| 1202    | Town Manager                           | 153,744          | 161,699          | 165,135          | 167,673          | 185,831          | 178,687          | 178,023            | 175,830           | (2,857)                 |
| 1204    | Town Attorney                          | 73,088           | 63,217           | 51,034           | 26,173           | 34,501           | 39,040           | 24,450             | 38,990            | (50)                    |
| 1213    | Finance                                | 251,994          | 245,173          | 251,345          | 273,217          | 258,618          | 299,687          | 285,355            | 292,501           | (7,186)                 |
| 1301    | Electoral Board                        | 0                | 4,749            | 0                | 3,793            | 0                | 3,900            | 3,900              | 0                 | (3,900)                 |
|         | <b>Total General Government Admin.</b> | <b>567,818</b>   | <b>552,597</b>   | <b>562,539</b>   | <b>566,269</b>   | <b>583,562</b>   | <b>615,590</b>   | <b>581,495</b>     | <b>596,540</b>    | <b>(19,050)</b>         |
|         | Public Safety                          |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 3101    | Police Department                      | 1,155,018        | 1,269,886        | 1,209,150        | 1,382,965        | 1,499,110        | 1,557,536        | 1,462,848          | 1,492,619         | (64,917)                |
| 3202    | Volunteer Fire Department              | 168,887          | 94,810           | 135,920          | 197,212          | 382,051          | 109,287          | 82,511             | 117,482           | 8,195                   |
|         | <b>Total Public Safety</b>             | <b>1,323,905</b> | <b>1,364,696</b> | <b>1,345,070</b> | <b>1,580,177</b> | <b>1,881,161</b> | <b>1,666,823</b> | <b>1,545,358</b>   | <b>1,610,101</b>  | <b>(56,722)</b>         |
|         | Public Works                           |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 4100    | Public Works Administration            | 12,024           | 12,837           | 15,786           | 13,189           | 16,091           | 14,640           | 15,869             | 15,490            | 850                     |
| 4104    | Street Lighting                        | 99,817           | 86,182           | 90,580           | 85,570           | 93,200           | 81,300           | 91,487             | 91,100            | 9,800                   |
| 4107    | Parking and Traffic Control            | 70,959           | 95,049           | 69,006           | 135,144          | 118,524          | 50,491           | 172,280            | 69,724            | 19,233                  |
| 4108    | Street Maintenance                     | 872,107          | 759,511          | 1,050,704        | 639,011          | 743,265          | 870,808          | 1,289,757          | 850,390           | (20,418)                |
| 4109    | Sidewalk, Curb & Gutters               | 6,319            | 39,042           | 8,808            | 16,366           | 8,263            | 6,930            | 4,497              | 19,259            | 12,329                  |
| 4202    | Street Cleaning                        | 17,990           | 16,156           | 15,795           | 17,539           | 19,698           | 18,805           | 22,901             | 17,954            | (851)                   |
| 4203    | Refuse Collection                      | 72,276           | 98,611           | 92,733           | 119,288          | 129,964          | 135,698          | 139,063            | 136,983           | 1,285                   |
| 4204    | Snow Removal                           | 17,728           | 12,284           | 2,573            | 6,664            | 10,689           | 16,380           | 65,005             | 26,975            | 10,595                  |
|         | <b>Total Public Works</b>              | <b>1,169,219</b> | <b>1,119,673</b> | <b>1,345,985</b> | <b>1,032,771</b> | <b>1,139,694</b> | <b>1,195,052</b> | <b>1,800,859</b>   | <b>1,227,875</b>  | <b>32,823</b>           |
|         | Buildings & Grounds                    |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 4304    | Municipal Building Maintenance         | 33,035           | 47,134           | 63,366           | 64,804           | 68,700           | 60,949           | 68,366             | 63,304            | 2,355                   |
| 4305    | Emergency Services Bldg. Maint.        | 50,015           | 52,718           | 44,287           | 52,233           | 49,618           | 60,119           | 62,580             | 48,550            | (11,569)                |
| 4306    | Public Works Complex Maintenance       | 13,437           | 15,401           | 9,214            | 26,041           | 15,431           | 14,600           | 17,212             | 16,838            | 2,238                   |
| 4307    | Cemetery Maintenance                   | 15,316           | 16,286           | 15,348           | 13,680           | 12,724           | 12,736           | 8,739              | 10,599            | (2,137)                 |
| 4308    | Parks & Playground Maintenance         | 17,171           | 40,845           | 28,399           | 24,076           | 58,006           | 54,726           | 69,440             | 87,724            | 32,998                  |
|         | <b>Total Buildings &amp; Grounds</b>   | <b>128,973</b>   | <b>172,383</b>   | <b>160,614</b>   | <b>180,833</b>   | <b>204,479</b>   | <b>203,130</b>   | <b>226,336</b>     | <b>227,015</b>    | <b>23,885</b>           |

**GENERAL FUND EXPENDITURES**

|                                       | FY 05<br>Actual  | FY 06<br>Actual  | FY 07<br>Actual  | FY 08<br>Actual  | FY 09<br>Actual  | FY 10<br>Budget  | FY 10<br>Estimated | FY 11<br>Proposed | Increase/<br>(Decrease) |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|-------------------|-------------------------|
| Community Development                 |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 8101 Planning & Zoning                | 131,046          | 141,309          | 145,688          | 137,611          | 151,105          | 157,233          | 97,701             | 101,470           | (55,763)                |
| 8102 Economic & Community Development | 126,045          | 161,265          | 193,883          | 149,692          | 169,209          | 211,322          | 190,547            | 177,785           | (33,537)                |
| 8103 Citizens' Square                 | 11,619           | 19,242           | 12,578           | 7,518            | 15,672           | 15,490           | 13,190             | 13,990            | (1,500)                 |
| 8104 Community & Hospitality Center   | 35,458           | 27,496           | 20,794           | 24,250           | 35,425           | 19,496           | 15,582             | 18,650            | (846)                   |
| 8105 Main Street Program              | 0                | 0                | 0                | 0                | 6,459            | 47,823           | 57,180             | 45,687            | (2,136)                 |
| <b>Total Community Development</b>    | <b>304,169</b>   | <b>349,312</b>   | <b>372,942</b>   | <b>319,071</b>   | <b>377,870</b>   | <b>451,364</b>   | <b>374,201</b>     | <b>357,582</b>    | <b>(93,782)</b>         |
| Miscellaneous                         |                  |                  |                  |                  |                  |                  |                    |                   |                         |
| 9102 General Fund Nondepartmental     | 929,174          | 1,016,897        | 1,460,763        | 1,939,681        | 1,094,205        | 1,111,720        | 966,229            | 2,572,520         | 1,460,800               |
| <b>Total Miscellaneous</b>            | <b>929,174</b>   | <b>1,016,897</b> | <b>1,460,763</b> | <b>1,939,681</b> | <b>1,094,205</b> | <b>1,111,720</b> | <b>966,229</b>     | <b>2,572,520</b>  | <b>1,460,800</b>        |
| <b>TOTAL GENERAL FUND EXPENSES</b>    | <b>4,423,256</b> | <b>4,575,558</b> | <b>5,247,914</b> | <b>5,618,803</b> | <b>5,280,971</b> | <b>5,243,679</b> | <b>5,494,479</b>   | <b>6,591,633</b>  | <b>1,347,954</b>        |

Total General Fund Revenues 4,423,256 4,575,558 5,247,914 5,618,803 5,280,971 5,243,679 5,583,771 6,591,633 1,347,954  
 Surplus/(Deficit) (0) (0) 89,292 (0)

25.71%  
-4.49%

w/o balloon pmt